STATISTICAL TABLES AND OTHER SCHEDULES (UNAUDITED)

This part of the City's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information discusses about the City's overall financial health. In contrast to the financial section, the statistical section information is not subject to independent audit.

Financial Trends
These schedules contain trend information to help the reader understand how the City's financial performance and well being have changed over time:

- Net Assets by Component
- Changes in Net Assets
- Fund Balance of Governmental Funds
- Changes in Fund Balance of Governmental Funds

Revenue Capacity
The schedules contain information to help the reader assess the City's significant local revenue source, the property tax:

- Assessed and Estimated Actual Value of Taxable Property
- Property Tax Rates, All Overlapping Governments
- Principal Property Taxpayers
- Property Tax Levies and Collections

Debt Capacity
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City of Concord's ability to issue additional debt in the future:

- Ratio of Outstanding Debt by Debt
- Computation of Direct and Overlapping Debt
- Computation of Legal Bonded Debt Margin
- Sewer Revenue Bonds Coverage
- Bond Debt Pledged Revenue Coverage - Tax Allocation Bonds

Demographic and Economic Information
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place:

- Demographic and Economic Statistics
- Principal Employers

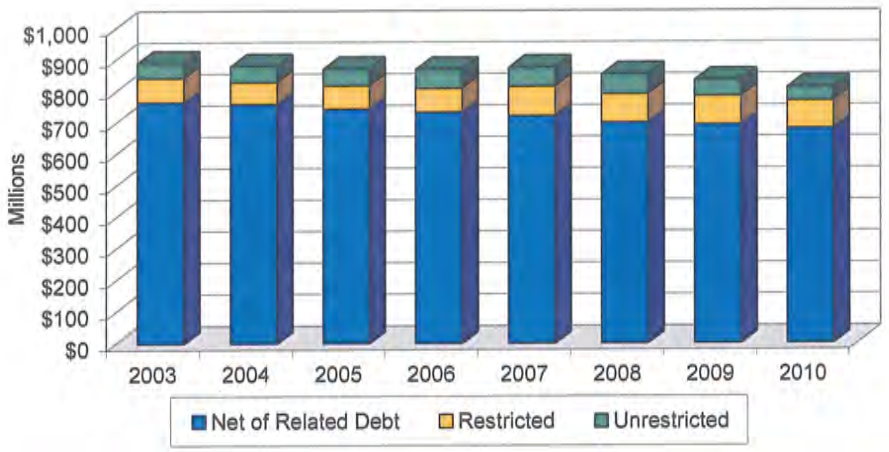
Operating Information
These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs:

- Full-Time Equivalent (FTE) City Government Employees by Function
- Operating Indicators by Function/Program
- Capital Asset Statistics by Function/Program

Sources
Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year. The City implemented GASB Statement 34 in 2002; Schedules presenting government-wide information include information beginning in that year.

This Page Left Intentionally Blank

Table 1: Net Assets by Component
Last Eight Fiscal Years (Accrual Basis of Accounting)



	Fiscal Year Ended June 30,							
	2003	2004	2005	2006	2007	2008	2009	2010
Governmental Activities								
Invested in Capital Assets, Net of Related Debt	$679,488,292	$677,663,295	$664,630,378	$656,737,995	$649,269,154	$630,495,335	$622,560,100	$618,923,952
Restricted	78,093,485	69,730,092	73,086,978	75,036,355	93,999,338	89,429,887	88,890,688	86,518,109
Unrestricted	35,920,211	37,373,061	39,968,088	44,689,818	42,186,355	48,764,823	38,436,086	23,522,920
Total Governmental Activities Net Assets	**$793,501,988**	**$784,766,448**	**$777,685,444**	**$776,464,168**	**$785,454,847**	**$768,690,045**	**$749,886,874**	**$728,964,981**
Business-Type Activities								
Invested in Capital Assets, Net of Related Debt	$86,301,125	$81,904,364	$79,789,175	$77,720,525	$72,124,314	$70,374,727	$71,320,355	$62,496,479
Restricted								
Unrestricted	11,600,088	14,317,386	13,760,715	15,757,201	17,775,509	14,119,883	13,520,168	20,444,000
Total Business-Type Activities Net Assets	**$97,901,213**	**$96,221,750**	**$93,549,890**	**$93,477,726**	**$89,899,823**	**$84,494,610**	**$84,840,523**	**$82,940,479**
Primary Government								
Invested in Capital Assets, Net of Related Debt	$765,789,417	$759,567,659	$744,419,553	$734,458,520	$721,393,468	$700,870,062	$693,880,456	$681,420,431
Restricted	78,093,485	69,730,092	73,086,978	75,036,355	93,999,338	89,429,887	88,890,688	86,518,109
Unrestricted	47,520,299	51,690,447	53,728,803	60,447,019	59,961,864	62,884,706	51,956,248	43,966,920
Total Primary Government Net Assets	**$891,403,201**	**$880,988,198**	**$871,235,334**	**$869,941,894**	**$875,354,670**	**$853,184,655**	**$834,727,392**	**$811,905,460**

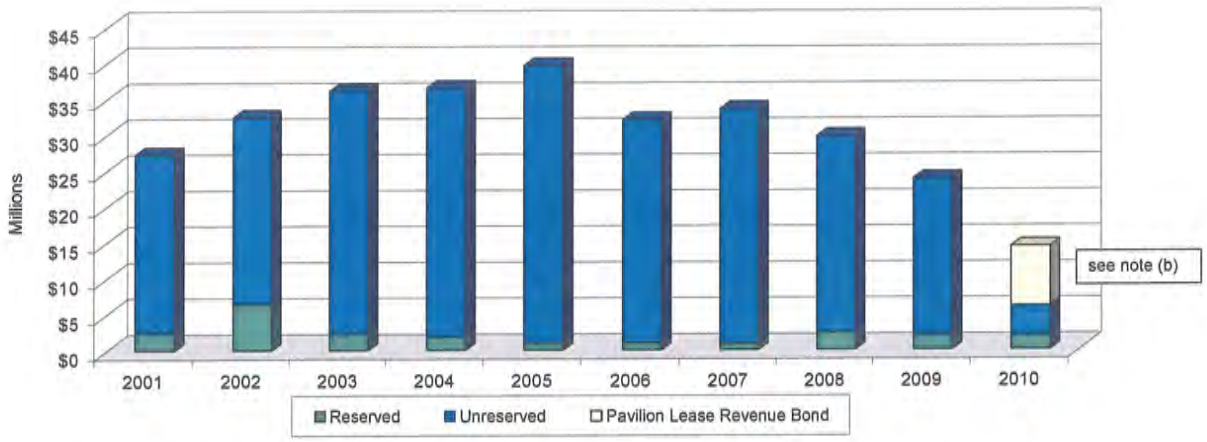
Table 2: Changes in Net Assets
Last Eight Fiscal Years (Accrual Basis of Accounting)

	Fiscal Year Ended June 30,				
	2003	2004	2005	2006	2007
Expenses					
Governmental Activities:					
General Government	$10,820,036	$11,500,179	$9,622,634	$11,142,712	$13,090,236
Public Safety	30,129,478	32,490,241	36,466,365	37,585,077	39,002,036
Public Works & Engineering	28,573,938	29,048,534	34,904,128	34,976,572	35,491,488
Community Development	3,884,615	5,710,011	5,087,871	4,836,179	5,065,830
Building, Engineering & Neighborhood Services	5,281,208	5,563,100	5,690,760	7,239,616	9,313,264
Community & Recreation Services	13,473,690	14,439,500	6,771,302	7,820,034	8,230,319
Interest on Long Term Debt	7,700,863	5,214,110	6,340,280	5,919,742	5,700,631
Total Governmental Activities Expenses	99,863,828	103,965,675	104,883,340	109,519,932	115,893,804
Business-Type Activities:					
Sewer	15,756,172	16,536,922	17,880,681	18,850,426	20,803,448
Golf Course	1,856,460	1,831,742	1,774,805	1,635,069	1,769,623
Total Business-Type Activities Expenses	17,612,632	18,368,664	19,655,486	20,485,495	22,573,071
Total Primary Government Expenses	$117,476,460	$122,334,339	$124,538,826	$130,005,427	$138,466,875
Program Revenues					
Governmental Activities:					
Charges for Services:					
General Government	$499,199	$151,645	$237,121	$1,025,938	$883,778
Public Safety	1,620,643	1,612,896	1,484,683	1,371,870	1,642,445
Public Works & Engineering	3,467,007	3,669,880	6,712,375	4,814,755	4,964,185
Community Development	323,332	1,628,316	1,567,764	4,903,145	4,492,293
Building, Engineering & Neighborhood Services	2,787,941	2,427,260	2,703,914	2,957,954	2,694,836
Community & Recreation Services	2,992,000	2,999,927	3,390,454	2,706,210	3,015,576
Operating Grants and Contributions	7,255,523	7,311,503	6,458,722	6,825,581	8,100,031
Capital Grants and Contributions	6,417,819	9,659,289	4,392,944	14,452,119	7,755,904
Total Governmental Activities Program Revenues	25,363,464	29,460,716	26,947,977	39,057,572	33,549,048
Business-Type Activities:					
Charges for Services:					
Sewer Wastewater	14,130,952	14,518,522	14,735,514	17,130,440	15,968,289
Golf Course	1,863,948	1,814,642	1,672,696	1,556,405	1,602,581
Capital Grants and Contributions		311,843		689,253	233,662
Total Business-Type Activities Program Revenue	15,994,900	16,645,007	16,408,210	19,376,098	17,804,532
Total Primary Government Program Revenues	$41,358,364	$46,105,723	$43,356,187	$58,433,670	$51,353,580
Net (Expense)/Revenue					
Governmental Activities	($74,500,364)	($74,504,959)	($77,935,363)	($70,462,360)	($82,344,756)
Business-Type Activities	(1,617,732)	(1,723,657)	(3,247,276)	(1,109,397)	(4,768,539)
Total Primary Government Net Expense	($76,118,096)	($76,228,616)	($81,182,639)	($71,571,757)	($87,113,295)
General Revenues and Other Changes in Net Assets					
Governmental Activities:					
Taxes:					
Property Taxes	$21,865,693	$22,436,555	$21,710,942	$23,202,025	$28,151,765
Sales Taxes	27,564,127	27,817,974	28,313,462	27,219,549	28,574,582
Motor Vehicle In-Lieu	7,177,764	5,689,008	9,496,201	9,064,920	9,266,868
Transient Occupancy Taxes	1,630,746	1,528,836	1,629,388	1,836,002	2,057,241
Business License Taxes	2,836,339	2,815,574	3,153,959	3,107,600	3,218,553
Other Taxes	2,950,503	3,256,347	3,368,778	3,347,905	3,853,558
Grants & Contributions Not Restricted to Specific Programs					
Investment Earnings	3,830,034	2,160,336	3,147,879	2,962,518	4,218,014
Miscellaneous Revenues	88,938	55,193	74,071	59,733	
Transfers	(5,203)	9,596	(40,321)		
Gain (Loss) on Sale of Land	819,435			(1,559,168)	11,994,854
Total Governmental Activities	68,758,376	65,769,419	70,854,359	69,241,084	91,335,435
Business-Type Activities:					
Investment Earnings	445,058	53,790	535,095	1,037,233	1,190,636
Miscellaneous Revenues					
Transfers	5,203	(9,596)	40,321		
Total Business-Type Activities	450,261	44,194	575,416	1,037,233	1,190,636
Total Primary Government	$69,208,637	$65,813,613	$71,429,775	$70,278,317	$92,526,071
Change in Net Assets					
Governmental Activities	($5,741,988)	($8,735,540)	($7,081,004)	($1,221,276)	$8,990,679
Business-Type Activities	(1,167,471)	(1,679,463)	(2,671,860)	(72,164)	(3,577,903)
Total Primary Government	($6,909,459)	($10,415,003)	($9,752,864)	($1,293,440)	$5,412,776

Note:
(a) In Fiscal Year 2010, Building, Engineering & Neighborhood Services was reorganized into Public Works & Engineering Department; and
Planning & Economic Department was reorganized into Community Development Department.

Fiscal Year Ended June 30,		
2008	2009	2010 (a)
$13,275,497	$12,738,632	$12,443,084
42,367,364	45,291,048	43,000,455
36,554,748	36,454,843	32,833,186
6,530,424	10,579,123	20,627,408
12,291,176	6,571,713	
9,484,383	9,463,315	9,810,082
5,521,049	5,213,438	5,266,740
126,024,641	126,312,112	123,980,955
24,868,475	18,688,255	21,303,268
1,601,983	1,679,995	1,323,074
26,470,458	20,368,250	22,626,342
$152,495,099	$146,680,362	$146,607,297
$782,744	$966,501	$594,633
1,499,727	1,672,348	1,805,170
2,575,986	5,847,684	8,425,897
3,281,902	2,390,462	2,917,141
777,091	3,363,813	
3,287,962	3,492,087	3,332,979
6,188,496	4,715,761	5,519,453
8,768,985	10,512,437	10,573,237
27,162,893	32,961,093	33,168,510
17,915,613	18,296,077	18,423,702
1,535,148	1,422,154	1,326,167
79,419	117,915	
19,530,180	19,836,146	19,749,869
$46,693,073	$52,797,239	$52,918,379
($98,861,748)	($93,351,019)	($90,812,445)
(6,940,278)	(532,104)	(2,876,473)
($105,802,026)	($93,883,123)	($93,688,918)
$30,269,864	$29,034,866	$27,916,258
27,325,370	24,253,987	23,370,649
9,759,831	9,625,635	8,797,365
2,193,085	1,710,768	1,427,613
3,157,176	3,262,762	3,324,011
3,991,357	4,128,526	4,097,706
5,346,348	2,300,008	842,470
53,915	247,697	114,280
	(16,401)	
82,096,946	74,547,848	69,890,552
1,485,065	809,161	913,934
50,000	52,450	62,500
	16,401	
1,535,065	878,012	976,434
$83,632,011	$75,425,860	$70,866,986
($16,764,802)	($18,803,171)	($20,921,893)
(5,405,213)	345,908	(1,900,039)
($22,170,015)	($18,457,263)	($22,821,932)

Table 3: Fund Balance of Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)



	Fiscal Year Ended June 30,										
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	
General Fund											
Reserved	$2,382,640	$6,462,821	$2,202,408	$1,864,192	$947,419	$1,032,824	$865,652	$2,410,869	$1,995,403	$1,856,472	
Unreserved	24,878,296	25,989,185	33,917,725	34,649,045	38,634,501	31,015,852	32,675,265	27,326,524	21,806,296	4,242,381	
Total General Fund	$27,260,936	$32,452,006	$36,120,133	$36,513,237	$39,581,920	$32,048,676	$33,540,917	$29,737,393	$23,801,699	$6,098,853	(a)
All Other Governmental Funds											
Reserved	$45,486,691	$50,368,878	$51,894,833	$43,743,972	$42,087,866	$38,193,568	$43,184,063	$39,242,159	$47,495,499	$50,668,540	
Unreserved, Reported in:											
Special Revenue Funds	9,359,938	4,196,815	2,998,229	5,468,518	4,305,242	5,037,425	5,709,576	5,446,005	5,718,932	7,847,880	
Capital Project Funds	30,903,794	20,942,982	16,816,752	13,785,820	19,890,639	23,048,359	33,847,270	31,743,285	22,582,396	14,639,397	
Debt Service Funds					96	26	12,594	21,955			
Total All Other Governmental Funds	$85,750,423	$75,508,675	$71,709,814	$62,998,310	$66,283,843	$66,279,378	$82,753,503	$76,453,404	$75,796,827	$73,155,817	

Notes:

(a) The change in total fund balance for the General Fund and Other Governmental Funds is explained in Management's Discussion and Analysis.

(b) The fund balance attributable to the interfund payable created by the purchase and retirement of $8.24 million of Lease Revenue Bonds for the Pavilion has been included above for reporting purposes. It does not affect General Fund assets available for operations.

This Page Left Intentionally Blank

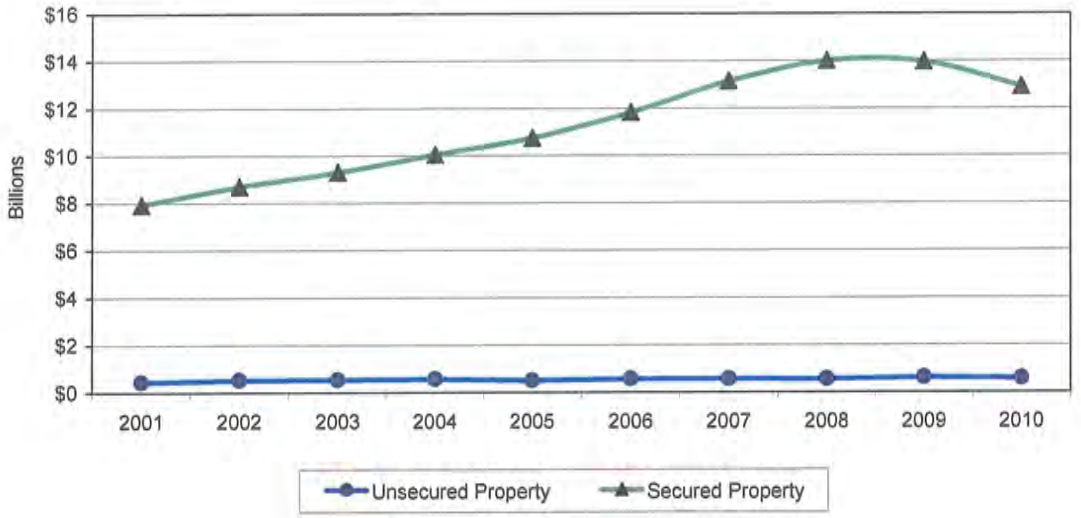
Table 4: Changes in Fund Balance of Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

	Fiscal Year Ended June 30,				
	2001	2002	2003	2004	2005(b)
Revenues					
Taxes	$56,228,728	$57,826,527	$60,693,494	$61,735,974	$62,108,412
Licenses and Permits	2,520,364	3,468,079	2,539,529	3,291,112	3,138,724
Intergovernmental	16,632,718	13,965,410	16,115,511	16,209,022	18,659,169
Charges for Services	4,090,155	6,234,680	5,502,226	6,088,123	6,399,020
Fines, Forfeitures and Penalties	651,855	719,477	645,723	738,476	717,015
Parks and Recreation	1,985,340	2,079,835	2,143,019	2,117,718	2,420,106
Use of Money and Property	8,284,146	7,303,139	5,457,259	3,749,005	4,740,989
Special Assessment Collections	701,531	648,564	628,420	587,663	99,623
Other	751,170	545,261	687,006	855,196	758,718
Total Revenues	**91,846,007**	**92,790,972**	**94,412,187**	**95,372,289**	**99,041,776**
Expenditures					
Current:					
General Government	9,012,826	10,062,672	10,935,855	11,719,382	9,422,828
Public Safety	25,426,450	26,920,521	28,889,785	30,197,506	35,687,725
Public Works & Engineering	12,730,072	10,347,913	9,327,836	9,400,460	15,292,558
Building, Engineering & Neighborhood Servic	5,108,797	4,871,229	5,349,636	5,441,037	5,716,968
Community Development	1,314,166	5,129,842	3,740,770	7,081,755	4,749,351
Community & Recreation Services	9,684,192	10,065,069	12,196,418	12,936,943	6,682,215
Capital Outlay	12,863,903	18,496,739	14,917,505	8,515,838	6,555,700
Debt Service:					
Principal Repayment	4,699,217	4,818,000	5,117,000	5,293,000	4,554,000
Interest and Fiscal Charges	6,276,355	6,905,805	6,837,478	8,356,499	3,950,417
Refund to Property Owners	505,148		156,691	55,955	41,453
Total Expenditures	**87,621,126**	**97,617,790**	**97,468,974**	**98,998,375**	**92,653,215**
Excess (Deficiency) of Revenues Over (Under) Expenditures	**4,224,881**	**(4,826,818)**	**(3,056,787)**	**(3,626,086)**	**6,388,561**
Other Financing Sources (Uses)					
Transfers In	12,276,116	2,787,097	7,244,083	2,014,711	5,461,790
Transfers (Out)	(12,235,056)	(6,757,401)	(5,204,465)	(1,952,059)	(5,526,805)
Refunding Bonds Issued				72,310,000	
Proceeds from Debt Issuance	9,580,000			1,569,330	30,670
Proceeds from Sale of Property	2,155,661		886,435		
Bond Issuance Premium				407,090	
Payments to Refunded Bond Escrow				(79,041,386)	
Total Other Financing Sources (Uses)	**11,776,721**	**(3,970,304)**	**2,926,053**	**(4,692,314)**	**(34,345)**
Special Item					
Loss on Sale of Property					
Total Special Item					
Net Change in Fund Balances	**$16,001,602**	**($8,797,122)**	**($130,734)**	**($8,318,400)**	**$6,354,216**
Debt Service as a Percentage of Non-Capital Expenditures	(a)	14.8%	14.5%	15.1%	9.9%

Notes:
(a) The City implemented GASB Statement 34 in Fiscal Year 2002. Therefore this calculation is included only for fiscal years subsequent to that date.
(b) The City underwent reorganization during 2005, 2006 and 2010.

	Fiscal Year Ended June 30,				
	2006(b)	2007	2008	2009	2010 (b)
Revenues					
Taxes	$70,913,489	$78,285,780	$78,204,323	$75,189,694	$72,007,902
Licenses and Permits	4,877,758	3,073,607	1,599,886	3,552,003	1,964,480
Intergovernmental	10,647,688	10,335,065	8,265,305	12,366,551	15,089,721
Charges for Services	7,130,622	7,182,525	6,343,372	7,289,449	6,632,428
Fines, Forfeitures and Penalties	897,435	989,426	1,055,807	1,108,677	1,021,931
Parks and Recreation	2,585,962	2,678,282	3,006,184	2,869,639	2,895,408
Use of Money and Property	5,371,381	5,943,217	5,968,313	4,102,165	1,908,565
Special Assessment Collections	75,021	72,524	65,610	67,052	65,201
Other	713,853	701,526	613,023	786,340	805,294
Total Revenues	**103,213,209**	**109,261,952**	**105,121,823**	**107,331,570**	**102,390,930**
Expenditures					
Current:					
General Government	11,056,922	12,633,576	12,678,872	11,984,808	11,997,158
Public Safety	37,384,952	38,587,496	40,285,037	42,843,522	41,359,307
Public Works & Engineering	14,830,313	15,508,044	17,060,398	15,956,198	15,237,733
Building, Engineering & Neighborhood Servic	5,009,679	5,028,829	6,408,585	6,298,643	
Community Development	7,357,162	10,046,844	11,385,205	8,142,528	18,282,245
Community & Recreation Services	7,428,161	7,828,837	8,745,778	8,806,329	8,721,242
Capital Outlay	5,602,918	5,947,842	7,822,286	11,589,152	7,997,002
Debt Service:					
Principal Repayment	4,655,000	4,586,000	4,852,000	5,024,000	16,878,000
Interest and Fiscal Charges	5,326,328	5,133,210	4,952,854	4,860,812	5,226,724
Refund to Property Owners	326,836		34,431		
Total Expenditures	**98,978,271**	**105,300,678**	**114,225,446**	**115,505,992**	**125,699,411**
Excess (Deficiency) of Revenues Over (Under) Expenditures	**4,234,938**	**3,961,274**	**(9,103,623)**	**(8,174,422)**	**(23,308,481)**
Other Financing Sources (Uses)					
Transfers In	4,204,776	2,608,732	3,733,972	5,557,868	16,335,469
Transfers (Out)	(14,418,255)	(6,248,494)	(4,733,972)	(4,071,296)	(18,444,344)
Refunding Bonds Issued					
Proceeds from Debt Issuance		350,000		95,579	5,073,500
Proceeds from Sale of Property		17,294,854			
Bond Issuance Premium					
Payments to Refunded Bond Escrow					
Total Other Financing Sources (Uses)	**(10,213,479)**	**14,005,092**	**(1,000,000)**	**1,582,151**	**2,964,625**
Special Item					
Loss on Sale of Property	(1,559,168)				
Total Special Item	**(1,559,168)**				
Net Change in Fund Balances	**($7,537,709)**	**$17,966,366**	**($10,103,623)**	**($6,592,271)**	**($20,343,856)**
Debt Service as a Percentage of Non-Capital Expenditures	10.7%	9.8%	9.2%	9.3%	18.8%

Table 5: Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years



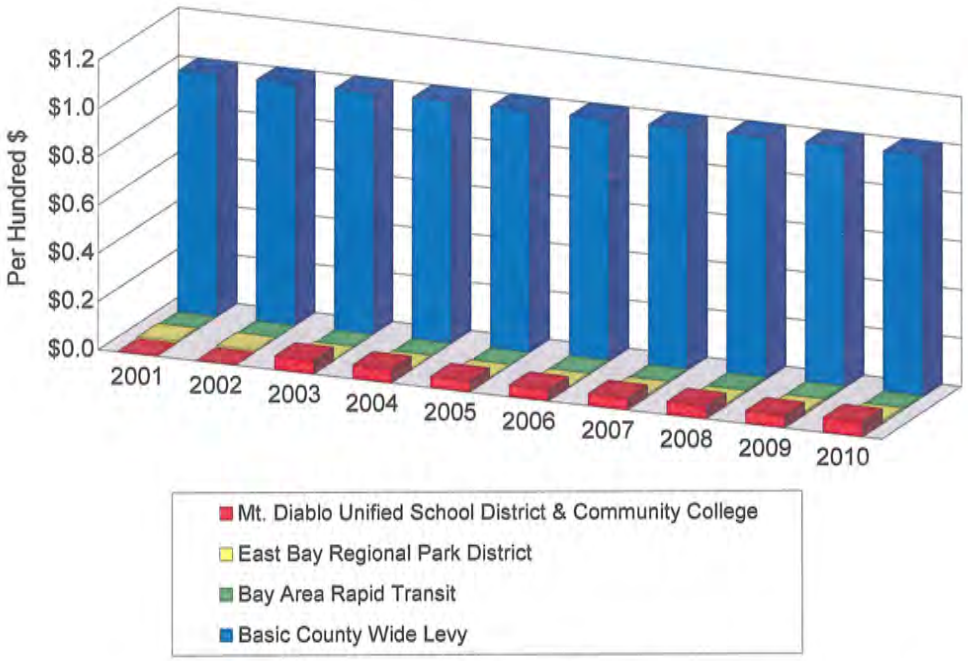
Fiscal Year	City Property	Redevelopment Agency Property	Total Real Secured Property	Unsecured Property	Total Assessed (a)	Estimated Full Market (a)	Total Direct Tax Rate (b)
2001	$6,525,536,359	$967,506,649	$7,493,043,008	$444,462,619	$7,937,505,627	$7,937,505,627	1%
2002	7,142,630,996	1,035,491,209	8,178,122,205	520,828,043	8,698,950,248	8,698,950,248	1%
2003	7,671,737,081	1,094,128,597	8,765,865,678	537,720,228	9,303,585,906	9,303,585,906	1%
2004	8,341,081,601	1,144,591,474	9,485,673,075	560,749,296	10,046,422,371	10,046,422,371	1%
2005	9,069,533,622	1,180,661,137	10,250,194,759	508,157,337	10,758,352,096	10,758,352,096	1%
2006	10,026,955,409	1,222,314,892	11,249,270,301	576,005,523	11,825,275,824	11,825,275,824	1%
2007	11,205,538,297	1,365,259,358	12,570,797,655	567,282,828	13,138,080,483	13,138,080,483	1%
2008	11,966,162,328	1,479,908,386	13,446,070,714	556,719,852	14,002,790,566	14,002,790,566	1%
2009	11,759,802,414	1,589,385,967	13,349,188,381	615,317,575	13,964,505,956	13,964,505,956	1%
2010	10,676,324,483	1,654,064,090	12,330,388,573	580,130,554	12,910,519,127	12,910,519,127	1%

Notes:
(a) The State Constitution requires property to be assessed at one hundred percent of the most recent purchase price, plus an increment of no more than two percent annually, plus any local over-rides. These values are considered to be full market values.

(b) California cities do not set their own direct tax rate. The State Constitution establishes the rate at 1% and allocates a portion of that amount, by an annual calculation, to all the taxing entities within a tax rate area. The City of Concord encompasses more than 15 tax rate areas.

Source: Contra Costa County Auditor-Controller's Office, Certificate of Assessed Valuations

Table 6: Property Tax Rates, All Overlapping Governments
Last Ten Fiscal Years



Fiscal Year	Basic County Wide Levy	Bay Area Rapid Transit	East Bay Regional Park District	Mt. Diablo Unified School District & Community College	Total
2001	1.0000		0.0072		1.0072
2002	1.0000		0.0065		1.0065
2003	1.0000		0.0057	0.0563	1.0620
2004	1.0000		0.0057	0.0563	1.0620
2005	1.0000		0.0057	0.0453	1.0510
2006	1.0000	0.0048	0.0057	0.0465	1.0570
2007	1.0000	0.0050	0.0085	0.0489	1.0624
2008	1.0000	0.0076	0.0080	0.0532	1.0688
2009	1.0000	0.0090	0.0100	0.0521	1.0711
2010	1.0000	0.0057	0.0108	0.0619	1.0784

Note: The above ratios are expressed as dollars assessed per $100 of assessed valuations.

Source: Contra Costa County Auditor-Controller's Office

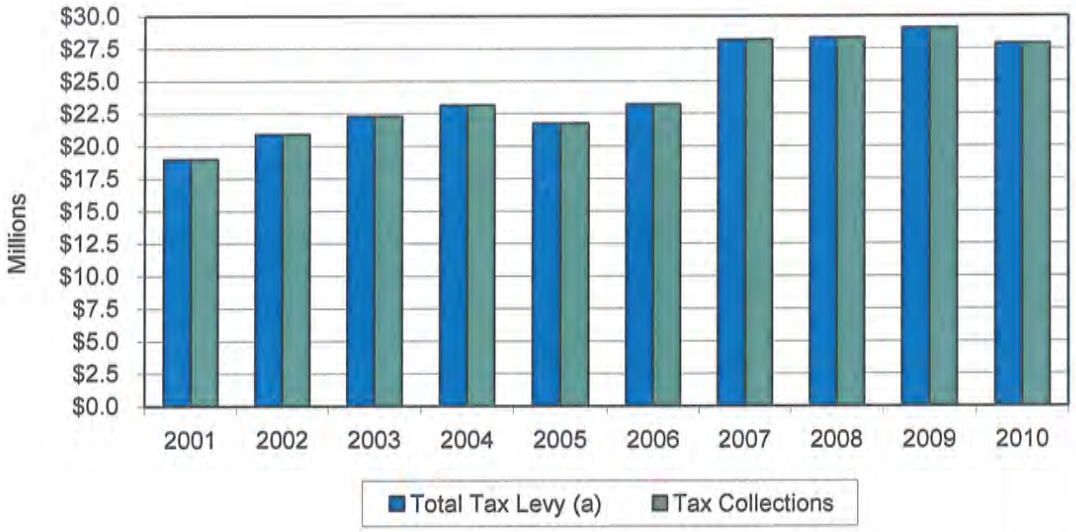
Table 7: Principal Property Taxpayers
Current Year and Nine Years Ago

	Property Owner	Primary Land Use	2009-10 Assessed Value	2009-10 Projected Revenue (a)
1.	Bank of America*	Office Building	$179,311,859	$1,793,119
2.	Taubman Land Associates LLC	Regional Mall	161,840,100	1,618,401
3.	Chevron USA*	Office Building	136,688,115	1,366,881
4.	Sierra Pacific Properties, Inc.*	Office Building	101,339,479	1,013,395
5.	Transwestern Concord Corp. Center	Office Building	100,980,000	1,009,800
6.	Rreef America REIT II Corp.	Office Building	99,130,219	991,302
7.	Seecon Financial & Construction Co.	Office Building	83,687,260	836,873
8.	Concord Airport Plaza Associates*	Office Building	66,856,098	668,561
9.	Clayton Valley Shopping Center	Shopping Center	61,514,150	615,142
10.	Signature at Renaissance Square	Apartments	54,260,224	542,602
	Total		**$1,045,607,504**	**$10,456,075**

Notes:
(a) Projected Revenue is calculated using 1% Basic County Wide Levy Rate.
* In the Top 10 for 2000-2001.

Source: California Municipal Statistics, Inc.

Table 8: Property Tax Levies and Collections
Last Ten Fiscal Years



Fiscal Year	Total Tax Levy (a)	Current Tax Collections		Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections	Percent of Total Tax Collections to Tax Levy
2001	$18,978,753	$18,978,753		100.0000%		$18,978,753	100.0000%
2002	20,874,360	20,874,360		100.0000%		20,874,360	100.0000%
2003	22,268,670	22,268,670		100.0000%		22,268,670	100.0000%
2004	23,117,284	23,117,284		100.0000%		23,117,284	100.0000%
2005	21,710,945	21,710,945	(b)	100.0000%		21,710,945	100.0000%
2006	23,202,024	23,202,024	(b)	100.0000%		23,202,024	100.0000%
2007	28,151,765	28,151,765	(b)	100.0000%		28,151,765	100.0000%
2008	28,304,789	28,304,789	(b)	100.0000%		28,304,789	100.0000%
2009	29,074,531	29,074,531	(b)	100.0000%		29,074,531	100.0000%
2010	27,872,031	27,872,031	(b)	100.0000%		27,872,031	100.0000%

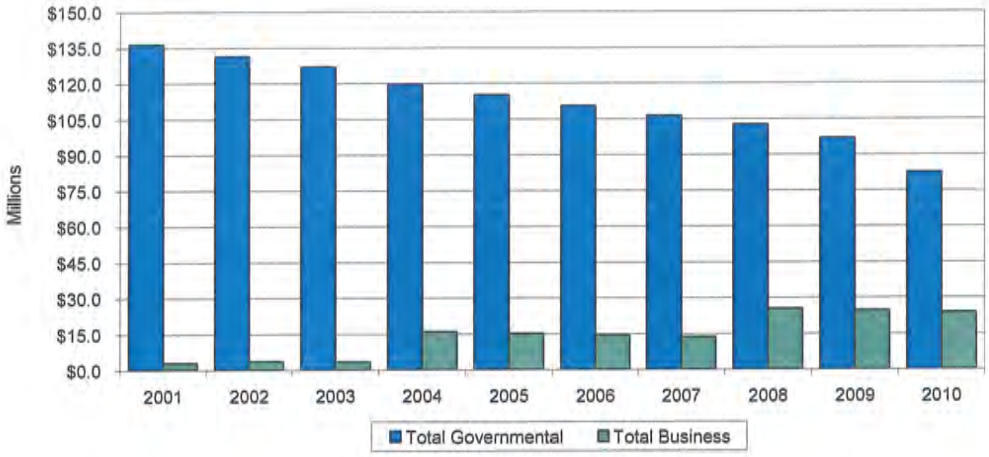
Notes:
Current tax collections beginning in 1993 have been reduced by a mandatory tax reallocation imposed by the State of California.

(a) During fiscal year 1995, the County began providing the City 100% of its tax levy under an agreement which allows the County to keep all interest and delinquency charges collected.

(b) Tax collections in fiscal year 2005 to 2010 are net of pass-thru payment and Educational Revenue Augmentation Fund withholding.

Source: City of Concord Finance Department

Table 9: Ratio of Outstanding Debt by Type
Last Ten Fiscal Years (Dollars in Millions)



	Governmental Activities								
Fiscal Year	Revenue Bonds	Tax Allocation Bonds	Certificates of Participation	Judgment Obligation Bonds	Refunding Lease Agreement	Special Assessment Debt	Notes Payable	Capital Lease	Total
2001	$35.8	$92.7	$0.8	$4.4		$2.6			$136.3
2002	34.7	89.6	0.7	4.2		2.0			131.2
2003	33.7	87.1	0.7	3.9		1.4			126.8
2004	32.7	80.0	0.6	3.7		0.9	$1.6		119.5
2005	31.6	77.4	0.6	3.4		0.5	1.6		115.1
2006	30.4	74.3	0.5	3.2		0.3	1.7		110.4
2007	29.2	71.2	0.5	2.9		0.3	2.1		106.2
2008	27.9	68.0	0.4	2.5		0.2	2.3	$1.2	102.5
2009	26.6	64.4	0.3	2.2		0.1	2.4	0.8	96.8
2010	13.3	60.9	0.2		$5.1	0.1	2.4	0.5	82.5

	Business-Type Activities						
Fiscal Year	Certificates of Participation	Golf Equipment Lease Obligation	Notes Payable	Total	Total Primary Government	Percentage of Personal Income (a)	Per Capita (a)
2001	$2.7	$0.2		$2.9	$139.2	4.13%	$1,129.21
2002	2.5	0.2	$0.9	3.6	134.8	4.05%	1,087.67
2003	2.4	0.1	0.9	3.4	130.2	3.89%	1,044.48
2004	14.9		1.0	15.9	135.4	4.04%	1,084.45
2005	14.4		0.7	15.1	130.2	3.74%	1,043.29
2006	13.9		0.5	14.4	124.8	3.67%	1,002.93
2007	13.5		0.2	13.7	119.9	3.37%	957.64
2008	25.4			25.4	127.9	3.46%	1,033.32
2009	24.6			24.6	121.4	3.29%	974.33
2010	23.8			23.8	106.3	2.81%	844.56

Notes:
Debt amounts exclude any premiums, discounts, or other amortization amounts.
(a) See Demographic and Economic Statistics for personal income and population data.

Sources: City of Concord Finance Department
State of California, Department of Finance (population)
U.S. Department of Commerce, Bureau of the Census (income)

Table 10: Computation of Direct and Overlapping Debt
As of June 30, 2010

2009-10 Assessed Valuation			$12,417,810,378
Overlapping Tax and Assessment Debt	**Net Debt Outstanding**	**Percentage Applicable to City of Concord**	**Amount Applicable to City of Concord**
Bay Area Rapid Transit District	$420,000,000	2.465%	$10,353,000
Contra Costa Community College District	245,795,000	8.340%	20,499,303
Mt. Diablo Unified School District	207,525,000	39.995%	82,999,624
Mt. Diablo Unified School District Community Facilities District No. 1	60,080,000	39.995%	24,028,996
East Bay Regional Park District	196,775,000	3.756%	7,390,869
City of Concord 1915 Act Bonds	112,000	100.000%	112,000
Contra Costa County Reassessment District	2,855,000	7.513%	214,496
Total Overlapping Tax and Assessment Debt	$1,133,142,000		$145,598,288
Direct and Overlapping General Fund Obligation Debt			
City of Concord General Fund Obligations	15,050,000	100.000%	15,050,000
Contra Costa County General Fund Obligations	296,478,318	8.309%	24,634,383
Contra Costa County Pension Obligations	435,310,000	8.309%	36,169,908
Contra Costa County Fire Protection District Pension Obligations	120,180,000	18.728%	22,507,310
Contra Costa Community College District Certificates of Participation	990,000	8.340%	82,566
Mt. Diablo Unified School District Certificates of Participation	5,440,000	39.995%	2,175,728
Total Gross Direct and Overlapping General Fund Obligation Debt	$873,448,318		$100,619,895
Less: Contra Costa County self supporting obligations			10,474,520
Total Net Direct and Overlapping General Fund Obligation Debt			$90,145,375
Gross Combined Total Debt			$246,218,183
Net Combined Total Debt			$235,743,663 (1)

Ratios to 2009-10 Assessed Valuation	
Combined Direct Debt	0.12%
Total Gross Direct and Overlapping Tax and Assessment Debt	1.17%
Total Net Direct and Overlapping Tax and Assessment Debt	1.17%

Note:
(1) Excludes Tax and Revenue Anticipation Notes, Enterprise Revenue, Mortgage Revenue and Tax Allocation Bonds and Non-Bonded Capital Lease Obligations.

Source: California Municipal Statistics, Inc.

Table 11: Computation of Legal Bonded Debt Margin
As of June 30, 2010 (Dollars in Thousands)

Assessed Valuation:		
Secured Property Assessed Value, Net of Exempt Real Property	$12,910,519	
Bonded Debt Limit (15% of Assessed Value) (a)		$1,936,578
Amount of Debt Subject to Limit:		
Total Bonded Debt	$0	
Less Tax Allocation Bonds and Sales Tax Revenue Bonds, Certificate of Participation Not Subject to Limit	0	
Amount of Debt Subject to Limit		0
Legal Bonded Debt Margin		$1,936,578

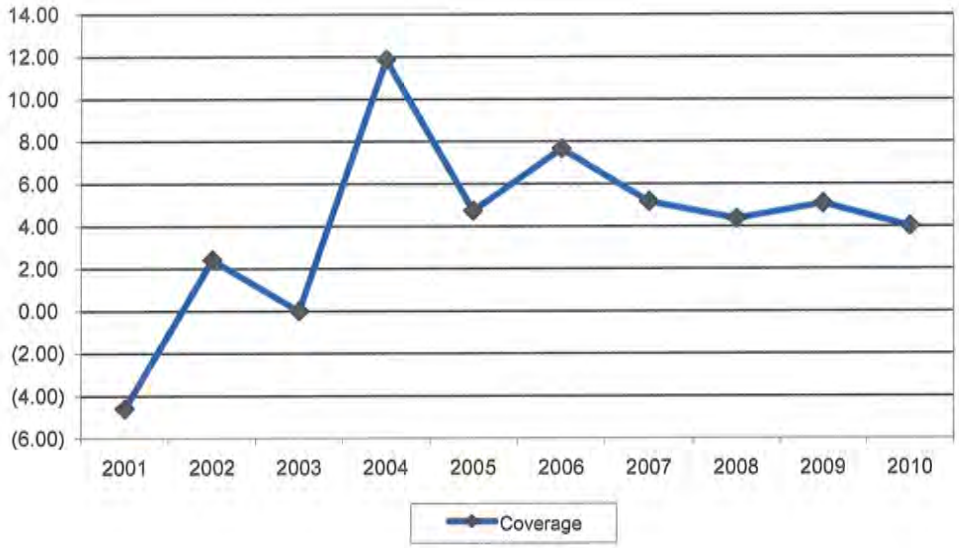
Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2001	$1,190,626	0	$1,190,626	0.00%
2002	1,304,843	0	1,304,843	0.00%
2003	1,395,530	0	1,395,530	0.00%
2004	1,506,963	0	1,506,963	0.00%
2005	1,613,753	0	1,613,753	0.00%
2006	1,690,397	0	1,690,397	0.00%
2007	1,887,236	0	1,887,236	0.00%
2008	2,100,419	0	2,100,419	0.00%
2009	2,094,676	0	2,094,676	0.00%
2010	1,936,578	0	1,936,578	0.00%

Note:

(a) California Government Code, Section 43605 sets the debt limit at 15%. The Code section was enacted prior to the change in basing assessed value to full market value when it was previously 25% of market value.

Source: City of Concord Finance Department

Table 12: Sewer Revenue Bonds Coverage
Last Ten Fiscal Years



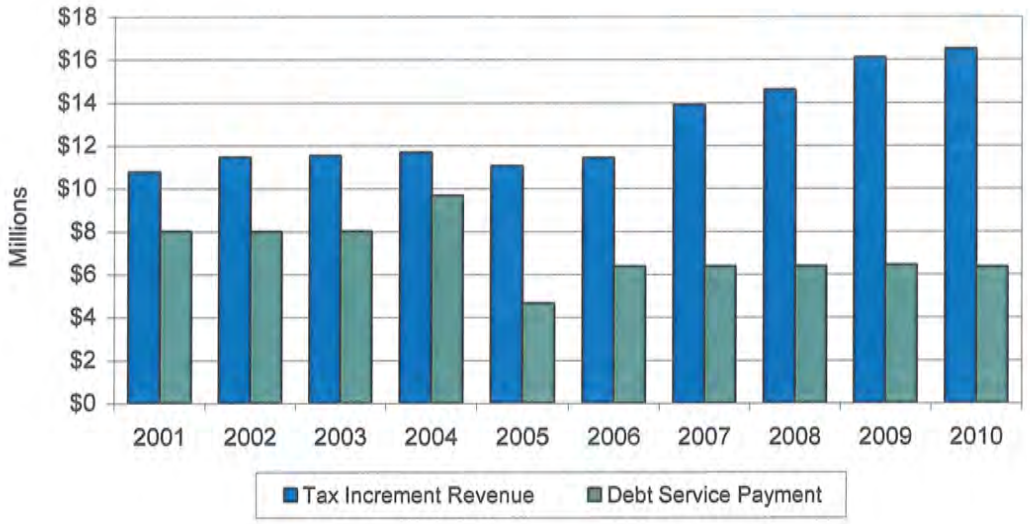
Fiscal Year	Gross Revenue (1)	Operating Expenses (2)	Net Revenue Available for Debt Service	Debt Service Requirements			Coverage
				Principal	Interest	Total	
2001	$11,688,270	$13,740,937	($2,052,667)	$415,000	$31,950	$446,950	(4.59)
2002	12,559,526	11,470,818	1,088,708	450,000	-	450,000	2.42
2003	14,581,213	11,719,429	2,861,784	-	-	-	-
2004	14,572,312	12,309,611	2,262,701	-	190,709	190,709	11.86
2005	15,270,609	11,448,079	3,822,530	330,000	479,632	809,632	4.72
2006	18,157,899	11,901,646	6,256,253	345,000	472,193	817,193	7.66
2007	17,104,858	12,843,396	4,261,462	355,000	471,126	826,126	5.16
2008	19,392,829	13,384,062	6,008,767	780,000	600,827	1,380,827	4.35
2009	19,103,188	10,684,653	8,418,535	680,000	979,116	1,659,116	5.07
2010	19,342,835	12,712,533	6,630,302	705,000	956,729	1,661,729	3.99

Notes: (1) Includes all Wastewater Operating Revenues, Non-Operating Interest Revenue, Connection Fees and Other Non-Operating Revenue.
(2) Includes all Wastewater Operating Expenses less Capital Improvement Expense, Depreciation and Interest.

Source: City of Concord Annual Financial Statements

Table 13: Bonded Debt Pledged Revenue Coverage, 1988, 1993 & 2004 Tax Allocation Bonds

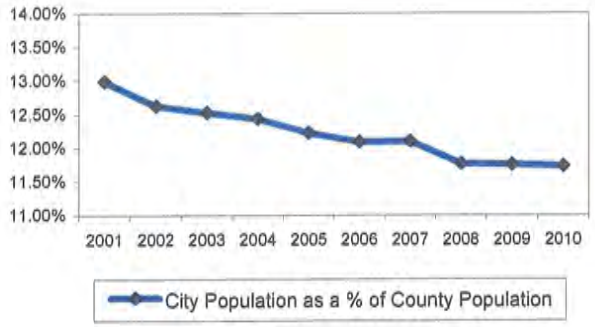
Last Ten Fiscal Years

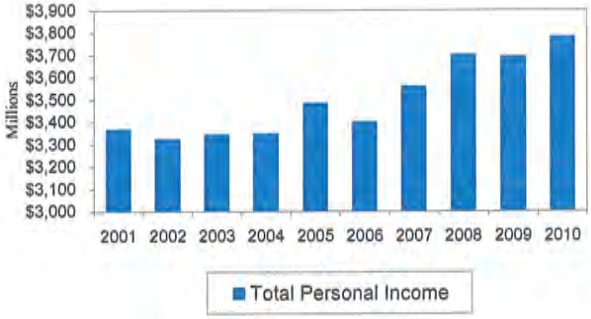


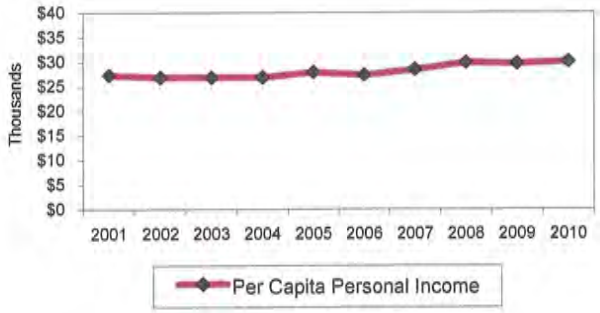
Fiscal Year	Tax Increment Revenue	Debt Service Requirements			Coverage
		Principal	Interest	Total	
2001	$10,784,826	$3,560,000	$4,449,066	$8,009,066	1.35
2002	11,458,517	3,580,000	4,421,029	8,001,029	1.43
2003	11,545,583	3,620,000	4,396,812	8,016,812	1.44
2004	11,693,425	3,665,000	6,013,235	9,678,235	1.21
2005	11,058,396	2,950,000	1,716,712	4,666,712	2.37
2006	11,428,431	3,220,000	3,155,171	6,375,171	1.79
2007	13,904,384	3,265,000	3,102,146	6,367,146	2.18
2008	14,598,613	3,390,000	2,986,571	6,376,571	2.29
2009	16,086,969	3,530,000	2,899,771	6,429,771	2.50
2010	16,492,512	3,540,000	2,808,771	6,348,771	2.60

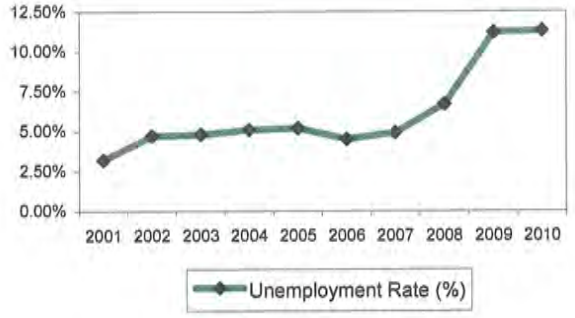
Source: City of Concord Annual Financial Statements

Table 14: Demographic and Economic Statistics
Last Ten Fiscal Years









Fiscal Year	City Population	Total Personal Income	Per Capita Personal Income	Unemployment Rate	Contra Costa County Population	City Population % of County
2001	123,272	$3,367,555,656	$27,318	3.2%	948,816	12.99%
2002	123,935	3,324,533,759	26,825	4.7%	981,600	12.63%
2003	124,655	3,343,847,628	26,825	4.8%	994,900	12.53%
2004	124,856	3,349,239,416	26,825	5.1%	1,003,800	12.44%
2005	124,798	3,484,323,723	27,920	5.2%	1,020,898	12.22%
2006	124,436	3,400,903,754	27,331	4.5%	1,029,377	12.09%
2007	125,203	3,559,134,392	28,427	4.9%	1,034,874	12.10%
2008	123,776	3,699,669,661	29,890	6.7%	1,051,674	11.77%
2009	124,599	3,692,159,331	29,632	11.2%	1,060,435	11.75%
2010	125,864	3,778,680,839	30,022	11.3%	1,073,055	11.73%

Source: State of California, Department of Finance

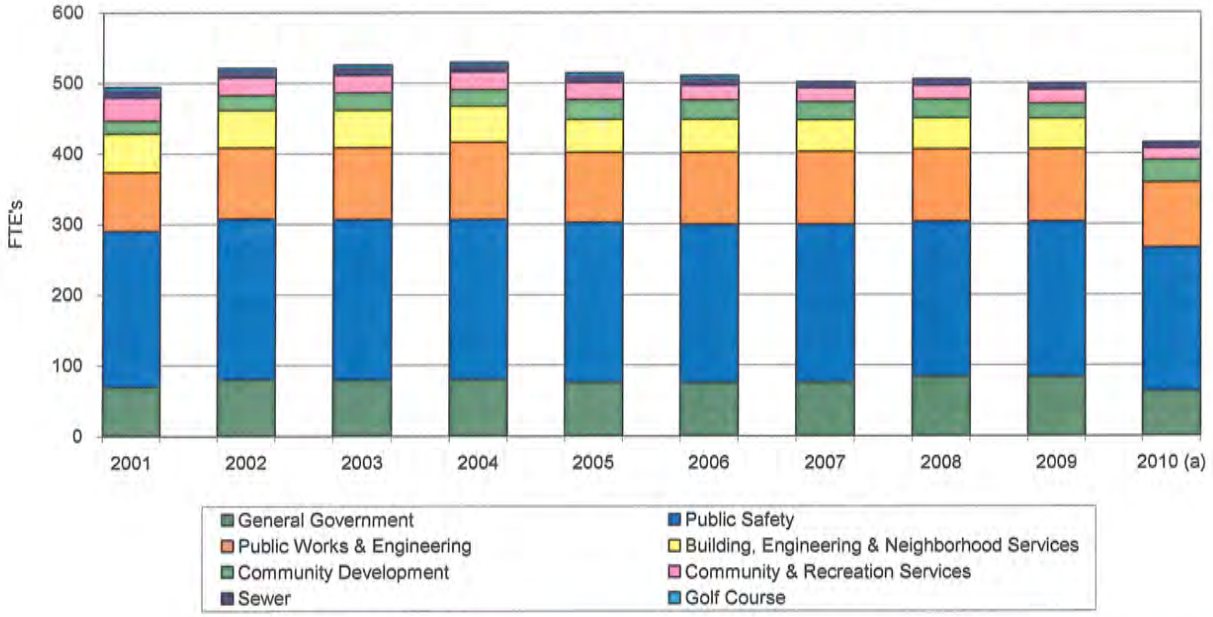
Table 15: Principal Employers
Calendar Year 2010

Employer	Number of Employees	Rank	Percentage of Total City Employment
Mt. Diablo Unified School District	4,320	1	7.1%
Bank of America Technology Center	2,500	2	4.1%
Wells Fargo Credit Center	1,500	3	2.5%
Chevron Corporation	1,300	4	2.1%
John Muir Medical Center	1,100	5	1.8%
PG & E	950	6	1.6%
Conco Cement	549	7	0.9%
Safeway	460	8	0.8%
City of Concord	415	9	0.7%
Macy's Concord	400	10	0.7%
Subtotal	13,494		22.0%
Total City Day Population	61,200		

Note: Information about Principal Employers was not available prior to 2005-06.

Source: City of Concord Planning and Economic Development Department

Table 16: Full-Time Equivalent (FTE) City Government Employees by Function
Last Ten Fiscal Years



	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010 (a)
Function										
General Government	69	80	79	80	76	75	76	84	83	63
Public Safety	221	227	227	226	226	224	223	219	220	203
Public Works & Engineering	83	101	102	110	99	102	103	103	103	92
Building, Engineering & Neighborhood Services	55	53	53	51	47	47	45	44	43	
Community Development	18	21	25	23	28	27	25	26	21	32
Community & Recreation Services	33	25	25	25	24	21	20	20	20	17
Sewer	9	9	9	9	9	9	9	9	9	8
Golf Course	6	5	5	5	5	5				
Total	**494**	**521**	**525**	**529**	**514**	**510**	**501**	**505**	**499**	**415**

Source: City of Concord Adopted Budget

Note:
(a) In Fiscal Year 2010, Building, Engineering & Neighborhood Services was reorganized into Public Works & Engineering Department; and
Planning & Economic Department was reorganized into Community Development Department.

Table 17: Operating Indicators by Function/Program
Last Ten Fiscal Years

	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Function/Program										
Public Safety										
Police:										
Number of Public Contacts	34,075	31,504	23,638	21,053	21,198	19,522	18,304	17,693	17,845	23,657
Police Calls for Service	52,415	54,490	55,148	57,341	59,404	55,808	53,793	49,309	54,480	53,780
Law Violations:										
Part I Crimes	N/A	N/A	641	634	650	772	1,237	6,223	5,817	4,992
Physical Arrests (Adult and Juvenile)	N/A	N/A	3,368	3,803	3,550	3,331	4,081	3,758	4,504	3,903
Parking Violations	5,033	4,919	5,237	5,042	7,745	11,741	10,042	10,400	17,132	13,299
Public Works										
Street Resurfacing (millions of square feet)	7	4	11	6	7	8	6	6	7	2
Potholes Repaired	617	381	231	30	86	513	115	162	437	496
Culture and Recreation										
Community Services:										
Recreation Class Participants	2,437	N/A	3,143	2,970	2,977	4,089	5,030	5,299	4,826	3,935
Senior Center Activity/Event Participants	N/A	N/A	N/A	4,234	5,430	6,699	11,935	17,039	19,486	6,304
Library:										
Volumes in Collection (thousands)	84,526	79,503	79,880	79,240	80,653	80,155	87,089	92,413	96,462	92,703
Total Volumes Borrowed (thousands)	252,092	252,395	260,252	280,906	275,550	294,227	285,227	308,978	339,671	356,034
Wastewater										
Storm Drain Inlets	N/A	N/A	N/A	N/A	N/A	5,581	5,600	5,678	5,712	5,712
Sewer Overflows	N/A	N/A	47	24	21	26	16	12	19	17
Average Daily Pumping (millions of gallons)	13.61	12.24	12.26	12.24	11.28	14.01	12.36	13.53	10.75	9.00

Note: N/A denotes information not available.

Source: City of Concord

Table 18: Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

	Fiscal Year									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Function/Program										
Public Safety										
Police Stations	4	4	4	4	4	4	4	4	4	2
Police Patrol Units (black and whites)	58	58	58	58	58	58	58	58	57	57
Public Works										
Miles of Streets	301	301	301	301	305	305	305	305	305	308
Street Lights	1,394	1,441	1,493	1,657	7,978	8,124	8,125	8,179	8,216	8,216
Traffic Signals	130	130	130	141	141	141	142	153	154	155
Culture and Recreation										
Community Services:										
City Parks	18	18	18	18	18	18	18	18	18	18
City Parks Acreage	379	379	379	379	379	379	379	379	379	379
Playgrounds	14	14	14	14	14	14	15	15	18	18
City Trails	N/A	7	7	7	7	7	7	8	8	8
Miles of City Trails	N/A	18	18	18	18	18	18	19	19	19
Roadway Landscaping Acreage	41	41	41	48	48	48	48	52	52	52
Regional Park Acreage	92,718	94,740	95,509	96,141	97,134	97,565	97,912	98,880	98,895	103,862
Regional Park Facilities:										
Golf Courses (18 holes)	1	1	1	1	1	1	1	1	1	1
Banquet Facility	4	4	4	4	4	4	4	4	4	4
Historic House	3	3	3	3	3	3	3	3	3	3
Community Gardens	3	3	3	3	3	3	3	3	3	3
Community Centers	2	2	2	2	2	2	2	2	2	2
Senior Centers	1	1	1	1	1	1	1	1	1	1
Sports Centers	1	1	1	1	1	1	1	1	1	1
Performing Arts Centers	1	1	1	1	1	1	1	1	1	1
Swimming Pools	2	2	2	2	2	2	2	2	2	2
Tennis Courts	15	15	15	15	15	15	15	15	15	15
Baseball/Softball Diamonds	9	9	9	9	9	9	9	9	9	9
Soccer/Football Fields	8	8	8	8	8	8	8	8	8	8
Library:										
City Libraries	1	1	1	1	1	1	1	1	1	1
Wastewater										
Sewer Lines (miles)	405	405	383	405	384	384	384	383	383	383

Note: N/A denotes information is not available.

Source: City of Concord